



### City of Moose Jaw

### **2018 Public Accounts**

Moose Jaw, Saskatchewan December 31, 2018



## Public Accounts



Fiscal Year **December 31, 2018** 

This Document Prepared by the Finance Department
City of Moose Jaw
Moose Jaw, Saskatchewan, Canada



#### CITY OF MOOSE JAW 2018 MUNICIPAL PUBLIC ACCOUNTS

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#### **CITY OF MOOSE JAW**

228 Main Street North · Saskatchewan · Canada · S6H 3J8 www.moosejaw.ca

July 10, 2019

TO:

Members of City Council

FROM:

Financial Services Department

SUBJECT:

Municipal Public Accounts

Attached for Council's review and discussion are The Municipal Public Accounts of the City of Moose Jaw for the fiscal year ending December 31, 2018 as required by Section 156.1 of *The Cities Act*.

These Public Accounts also contain information relative to the Moose Jaw Downtown and Soccer/Field-House Facilities Inc. as required by Section 156.2(b) of *The Cities Act*.

The Financial Statements of the City of Moose Jaw and Moose Jaw Downtown and Soccer/Field-House Facilities Inc. also form part of the Public Accounts and are available upon request.

Respectfully submitted,

Brian Acker, B. Comm., CPA, CMA

Director of Financial Services

BA/sp



#### **INTRODUCTION TO THE**

#### MUNICIPAL PUBLIC ACCOUNTS

Preparation of the Municipal Public Accounts is provided for by Section 156.1 of *The Cities Act* and by The Cities Regulations.

Contractual expenditures for goods and services report both Operating and Capital Expenditures. In reporting contractual expenditures we have excluded certain expenditures that are not actual Operating or Capital costs:

Eg. - Investment contracts

Debt Payments

- Tax and Water refunds or rebates

- Employee payroll deductions

Land refunds

No attempt has been made to eliminate expenditures that are not chargeable to 2018 operations:

Eg. - Prepaid expenses

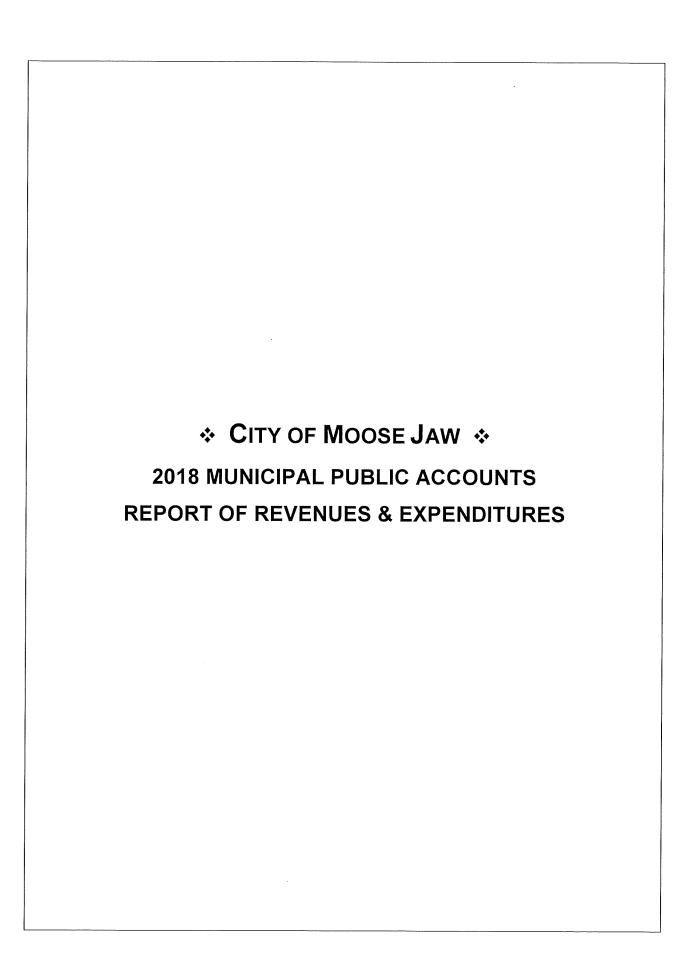
- Inventory

- Equipment

- Prior year's accrued liabilities

The Municipal Public Accounts as provided for by Section 156.1 of *The Cities Act*, now follow.

July 10, 2019 MOOSE JAW, SASKATCHEWAN



#### REPORT OF REVENUES & EXPENDITURES

## $M_{\mathrm{OOSE}}$ $J_{\mathrm{AW}}$



FOR THE YEAR ENDED DECEMBER 31, 2018

#### CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

	Budget	Actual	Actual
	2018	2018	2017
REVENUE	\$	\$	\$
Taxation	28,775,332	27,933,085	26,793,464
Other Levies	6,106,269	6,080,963	4,565,932
Licenses and Permits	1,473,728	1,260,222	1,384,577
Rents and Concessions	1,357,869	443,817	421,071
Law Enforcement	1,167,099	1,155,526	935,742
Fines and Penalties	1,805,180	2,287,549	1,373,741
Investment Earnings	1,875,898	3,797,393	3,729,914
Service Charges	128,882	147,323	146,056
User Charges and Fees	5,151,944	4,994,105	4,775,306
Contributions, Grants and Subsidies	12,382,110	14,896,839	18,028,819
Other Contributions	1,006,103	288,713	2,367,753
Utilities	22,379,813	26,983,295	25,196,728
Land Sales	1,530,000	1,077,006	1,047,407
Other Income		1,636,468	531,219
	85,140,227	92,982,304	91,297,729
EXPENDITURES			
General Government	8,100,002	7,128,637	6,885,610
Protection to Persons and Property	18,971,422	18,750,648	18,165,296
Public Works	5,238,408	7,539,327	7,157,630
Sanitation and Waste Removal	5,091,231	4,342,508	2,965,474
Recreation and Community Services	14,079,184	14,587,330	14,705,160
Utilities	19,139,475	22,187,449	19,939,839
Repairs and Maintenance	-	531,870	610,087
Provisions and Allowances	807,222	1,074,955	862,045
Transit	1,900,739	2,030,810	1,938,965
	73,327,683	78,173,534	73,230,106
Excess of Revenue Over Expenditures	11,812,544	14,808,770	18,067,623
Accumulated Surplus, Beginning of Year		353,805,478	335,737,855
Accumulated Surplus, End of Year		368,614,248	353,805,478

## $M_{\rm OOSE}~J_{\rm AW}$



FOR THE YEAR ENDED DECEMBER 31, 2018

#### GENERAL REVENUE FUND STATEMENT OF OPERATIONS

SUMMARY OF REVENUES Budget 2018	2018	Actual 2017
\$	\$	\$
Tax Levy - Municipal 27,155,332	26,311,247	25,171,640
Other Levies 1,617,114	1,677,139	1,583,373
Licenses & Permits 1,473,728	1,260,222	1,384,577
Rents & Concessions 1,357,869	1,224,310	1,227,971
Law Enforcement 1,167,099	1,370,526	935,742
Fines & Penalties 1,805,180	2,287,549	1,373,741
Investment Earnings 560,898	685,303	618,810
Service Charges 128,882	147,323	146,056
Recreation and Community Services 1,544,701	1,595,591	1,540,618
Contributions, Grants and Subsidies 9,563,443	9,495,070	10,525,424
Other Contributions 853,025	707,627	1,254,550
47,227,271	46,761,907	45,762,502
SUMMARY OF EXPENDITURES		
General Government 8,100,002	8,073,192	7,795,343
Protection to Persons and Property 18,971,422	19,629,698	18,832,728
Public Works 5,238,408	8,317,875	7,949,466
Sanitation and Waste Removal 392,076	732,229	561,445
Social Services 62,500	41,075	40,102
Recreation and Community Services 8,823,541	11,972,994	12,115,864
Provisions for Reserves and Allowances 695,537	795,350	567,398
Miscellaneous 111,685	190,415	195,023
42,395,171	49,752,828	48,057,369
Expenditures Capitalized as TCAs -	(237,337)	(32,001)
(Deficit) Excess of Revenue over Expenditures		
For the Year 4,832,100	(2,753,584)	(2,262,866)
Contribution of Assets -	39,000	1,540,750
Transfers to Other Funds (4,832,100)	(8,577,176)	(8,112,859)
Transfers from Other Funds	11,493,565	12,476,481
Annual Surplus -	201,805	3,641,506
Accumulated Surplus, Beginning of Year	179,145,975	175,504,469
Accumulated Surplus, End of Year	179,347,780	179,145,975

## $M_{\mathrm{OOSE}}$ $J_{\mathrm{AW}}$



GENERAL	. REVE	NUE FUNI	) - DETAILS	OF REVENUE

TAXATION	Budget	Actual	Actual
	2018	2018	2017
	\$	\$	\$
Municipal	27,155,332	26,311,247	25,171,640
Other Levies Street Oiling Fire Services	1,617,114 1,617,114	5,500 1,671,639 1,677,139	1,583,373 1,583,373
LICENSES AND PERMITS	1,017,114	1,077,137	1,363,373
Licenses Building Permits Trailer Permits Parking Meter Receipts Other Permits	299,904	288,450	314,961
	240,000	221,255	230,699
	157,177	167,980	158,253
	750,000	557,262	659,345
	26,647	25,275	21,319
	1,473,728	1,260,222	1,384,577
RENTS AND CONCESSIONS			
City Owned Property Farm Lands Service Centre Workshop Miscellaneous	168,675	173,780	148,435
	227,362	238,921	241,988
	269,997	269,997	269,997
	662,087	511,096	537,803
	29,748	30,516	29,748
	1,357,869	1,224,310	1,227,971
LAW ENFORCEMENT			
Prisoner Cost Recovery Victim Services Serious Crime Task Force Miscellaneous	80,000	105,480	103,300
	83,599	83,600	84,099
	570,000	687,655	330,000
	433,500	493,791	418,343
	1,167,099	1,370,526	935,742
FINES & PENALTIES Court Fines Parking Meter Penalty	1,600,000	2,117,677	1,156,709
	205,180	169,872	217,032
	1,805,180	2,287,549	1,373,741

## $M_{\mathrm{OOSE}}$ $J_{\mathrm{AW}}$



FOR THE YEAR ENDED DECEMBER 31, 2018

#### GENERAL REVENUE FUND - DETAILS OF REVENUE

Interest on Bank Balances		Budget 2018 \$	Actual 2018 \$	Actual 2017 \$
Penalties on Arrears         117,748         161,109         122,326           Surcharge on Taxes         130,650         130,775         138,816           Cemetery Perpetual Care Fund         65,500         70,058         66,282           SERVICE CHARGES         560,898         683,303         618,810           Tax Enforcement Charges         28,325         37,129         36,456           Handling Charge on Construction Materials         26,000         33,134         32,044           Miscellaneous         74,557         77,060         77,556           RECREATION AND COMMUNITY SERVICES         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES         Federal Government         140,989         107,239         132,508           Provincial Government         1,023,811         1,016,904         930,918           Trans Gas Corpora	INVESTMENT EARNINGS			
Surcharge on Taxes         130,650         130,775         138,816           Cemetery Perpetual Care Fund         65,500         70,058         66,282           SERVICE CHARGES         560,898         685,303         618,810           Tax Enforcement Charges         28,325         37,129         36,456           Handling Charge on Construction Materials         26,000         33,134         32,044           Miscellaneous         74,557         77,060         77,556           RECREATION AND COMMUNITY SERVICES         182,715         201,026         206,428           Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,446           Miscellaneous         93,892         94,500         90,934           Provincial Government         140,989         107,239         132,508           Provincial Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -	Interest on Bank Balances	247,000	323,361	291,386
Cemetery Perpetual Care Fund         65,500         70,058         66,282           SERVICE CHARGES         560,898         685,303         618,810           Tax Enforcement Charges         28,325         37,129         36,456           Handling Charge on Construction Materials         26,000         33,134         32,044           Miscellaneous         74,557         77,060         77,556           128,882         147,323         146,056           RECREATION AND COMMUNITY SERVICES           Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           Contributions, Grants and substities         58         6,545,780         7,317,961           Municipal Government         140,989         107,239         132,508           Provincial Government         1,023,811         1,016,904         930,918           TransGas		117,748	161,109	122,326
SERVICE CHARGES         560,898         685,303         618,810           Tax Enforcement Charges         28,325         37,129         36,456           Handling Charge on Construction Materials         26,000         33,134         32,044           Miscellaneous         74,557         77,060         77,556           128,882         147,323         146,056           RECREATION AND COMMUNITY SERVICES           Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         367,502           Saskatchewan Energy Corporation         -         -         367,		130,650	130,775	138,816
SERVICE CHARGES           Tax Enforcement Charges         28,325         37,129         36,456           Handling Charge on Construction Materials         26,000         33,134         32,044           Miscellaneous         77,556         128,882         147,323         146,056           RECREATION AND COMMUNITY SERVICES           Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         367,502	Cemetery Perpetual Care Fund			
Tax Enforcement Charges         28,325         37,129         36,456           Handling Charge on Construction Materials         26,000         33,134         32,044           Miscellaneous         74,557         77,060         77,556           128,882         147,323         146,056           RECREATION AND COMMUNITY SERVICES           Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Frederal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         367,502           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342		560,898	685,303	618,810
Handling Charge on Construction Materials         26,000         33,134         32,044           Miscellaneous         74,557         77,060         77,556           RECREATION AND COMMUNITY SERVICES           Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         367,502           Saskatchewan Energy Corporation         90,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moo				
Miscellaneous         74,557         77,060         77,556           RECREATION AND COMMUNITY SERVICES           Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           Miscellaneous         1,544,701         1,595,591         1,540,618           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         1,023,811         1,016,904         930,918           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         32,533           Saskatchewan Energy Corporation         -         -         32,533           Saskatchewan Power Corporation         -         99,342         99,342           Canadian Pacific Railways         286,601		·	37,129	36,456
RECREATION AND COMMUNITY SERVICES           Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           1,544,701         1,595,591         1,540,618           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         367,502           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           9,563,443         9,495,070         10,525,424 <td></td> <td>26,000</td> <td>33,134</td> <td>32,044</td>		26,000	33,134	32,044
Recreation Services   182,715   201,026   206,428     Natatorium   70,043   62,684   76,827     Sportsplex   749,231   790,780   735,772     Pla-Mor Palace   290,895   283,768   279,511     Cemeteries   157,925   162,833   151,146     Miscellaneous   93,892   94,500   90,934     1,544,701   1,595,591   1,540,618     CONTRIBUTIONS, GRANTS AND SUBSIDIES     Federal Government   140,989   107,239   132,508     Provincial Government   1,023,811   1,016,904   930,918     TransGas Corporation   -	Miscellaneous			
Recreation Services         182,715         201,026         206,428           Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         32,533           Saskatchewan Energy Corporation         -         -         32,533           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           OTHER CONTRIBUTIONS         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936		128,882	147,323	146,056
Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         367,502           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988	RECREATION AND COMMUNITY SERVICE	es		
Natatorium         70,043         62,684         76,827           Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         367,502           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988	Recreation Services	182.715	201.026	206.428
Sportsplex         749,231         790,780         735,772           Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         32,533           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           OTHER CONTRIBUTIONS         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936			•	· ·
Pla-Mor Palace         290,895         283,768         279,511           Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         32,533           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,474           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936		•		
Cemeteries         157,925         162,833         151,146           Miscellaneous         93,892         94,500         90,934           Loontributions, Grants and Subsidies         1,544,701         1,595,591         1,540,618           Contributions, Grants and Subsidies         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         32,533           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936		•	•	
Miscellaneous         93,892         94,500         90,934           CONTRIBUTIONS, GRANTS AND SUBSIDIES           Federal Government         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         -         32,533           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           OTHER CONTRIBUTIONS         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936				
1,544,701   1,595,591   1,540,618	Miscellaneous			
Federal Government         140,989         107,239         132,508           Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         32,533           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           9,563,443         9,495,070         10,525,424           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936				
Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         32,533           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           9,563,443         9,495,070         10,525,424           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936	CONTRIBUTIONS, GRANTS AND SUBSIDIES	S		
Provincial Government         6,557,768         6,545,780         7,317,961           Municipal Government         1,023,811         1,016,904         930,918           TransGas Corporation         -         -         32,533           Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           9,563,443         9,495,070         10,525,424           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936	Federal Government	140,989	107,239	132,508
Municipal Government       1,023,811       1,016,904       930,918         TransGas Corporation       -       -       32,533         Saskatchewan Energy Corporation       -       -       367,502         Saskatchewan Power Corporation       990,342       990,342       937,163         Canadian Pacific Railways       286,601       284,000       269,363         Moose Jaw Housing Authority       563,932       550,805       537,476         9,563,443       9,495,070       10,525,424         OTHER CONTRIBUTIONS         Administrative Overhead       570,037       562,381       527,614         Sundry Revenue       282,988       145,246       726,936	Provincial Government	6,557,768	6,545,780	
Saskatchewan Energy Corporation         -         -         367,502           Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           9,563,443         9,495,070         10,525,424           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936	Municipal Government	1,023,811	1,016,904	
Saskatchewan Power Corporation         990,342         990,342         937,163           Canadian Pacific Railways         286,601         284,000         269,363           Moose Jaw Housing Authority         563,932         550,805         537,476           9,563,443         9,495,070         10,525,424           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936	TransGas Corporation	-	- •	32,533
Canadian Pacific Railways       286,601       284,000       269,363         Moose Jaw Housing Authority       563,932       550,805       537,476         9,563,443       9,495,070       10,525,424         OTHER CONTRIBUTIONS         Administrative Overhead       570,037       562,381       527,614         Sundry Revenue       282,988       145,246       726,936	Saskatchewan Energy Corporation	-	-	367,502
Moose Jaw Housing Authority         563,932         550,805         537,476           9,563,443         9,495,070         10,525,424    OTHER CONTRIBUTIONS  Administrative Overhead  570,037  562,381  527,614  Sundry Revenue  282,988  145,246  726,936	Saskatchewan Power Corporation	990,342	990,342	937,163
9,563,443         9,495,070         10,525,424           OTHER CONTRIBUTIONS           Administrative Overhead         570,037         562,381         527,614           Sundry Revenue         282,988         145,246         726,936		286,601		269,363
OTHER CONTRIBUTIONS         Administrative Overhead       570,037       562,381       527,614         Sundry Revenue       282,988       145,246       726,936	Moose Jaw Housing Authority			
Administrative Overhead       570,037       562,381       527,614         Sundry Revenue       282,988       145,246       726,936		9,563,443	9,495,070	10,525,424
Sundry Revenue         282,988         145,246         726,936	OTHER CONTRIBUTIONS			
Sundry Revenue         282,988         145,246         726,936	Administrative Overhead	570.037	562.381	527.614
			·	
	•	853,025	707,627	1,254,550

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FOR THE YEAR ENDED DECEMBER 31, 2018

#### GENERAL REVENUE FUND - DETAILS OF EXPENDITURES

Street Lighting       918,667       883,685         Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         18,971,422       19,629,698    PUBLIC WORKS City Engineer     884,152     563,192     Streets and Roads     2,174,919     1,507,646     Traffic Division     1,517,850     1,277,206     Workshop     661,487     746,983	\$ 343,067 683,420 328,758 1,203,813 650,466 1,165,819 774,967 913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
City Clerk/Solicitor         699,661         804,920           City Manager         326,110         309,716           City Treasurer         1,271,315         1,263,957           Human Resources         667,502         714,264           Information Technology         1,245,414         1,207,051           Retirement Gratuities, Pension and Insurance         892,632         770,981           City Comptroller         955,183         898,890           City Hall Maintenance         303,042         276,624           Communications         108,376         92,433           Sundry         536,924         593,852           Planning and Development         736,998         568,830           Amortization         -         271,023           Less Charge to Waterworks         (5,000)         (5,000)           Everyces         10,658,373         10,946,124           Street Lighting         918,667         883,685           Building and Bylaw         578,682         513,995           Other Protection         536,640         349,919           Amortization         -         738,315           Inspect Streets and Roads         2,174,919         1,507,646           Traffic Division	683,420 328,758 1,203,813 650,466 1,165,819 774,967 913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
City Manager       326,110       309,716         City Treasurer       1,271,315       1,263,957         Human Resources       667,502       714,264         Information Technology       1,245,414       1,207,051         Retirement Gratuities, Pension and Insurance       892,632       770,981         City Comptroller       955,183       898,890         City Hall Maintenance       303,042       276,624         Communications       108,376       92,433         Sundry       536,924       593,852         Planning and Development       736,998       568,830         Amortization       -       271,023         Less Charge to Waterworks       (5,000)       (5,000)         8,100,002       8,073,192     PROTECTION TO PERSONS & PROPERTY  Fire Department        6,279,060       6,197,660         Police Services       10,658,373       10,946,124         Street Lighting       918,667       883,685         Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         -       18,971,422       19,629,698         PUBLIC WORKS	328,758 1,203,813 650,466 1,165,819 774,967 913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
City Treasurer       1,271,315       1,263,957         Human Resources       667,502       714,264         Information Technology       1,245,414       1,207,051         Retirement Gratuities, Pension and Insurance       892,632       770,981         City Comptroller       955,183       898,890         City Hall Maintenance       303,042       276,624         Communications       108,376       92,433         Sundry       536,924       593,852         Planning and Development       736,998       568,830         Amortization       -       271,023         Less Charge to Waterworks       (5,000)       (5,000)         8,100,002       8,073,192     PROTECTION TO PERSONS & PROPERTY  Fire Department        6,279,060       6,197,660         Police Services       10,658,373       10,946,124         Street Lighting       918,667       883,685         Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         18,971,422       19,629,698         PUBLIC WORKS       City Engineer       884,152       563,192         Streets and Roads <td>1,203,813 650,466 1,165,819 774,967 913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343</td>	1,203,813 650,466 1,165,819 774,967 913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
Human Resources	650,466 1,165,819 774,967 913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
Information Technology	1,165,819 774,967 913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
Retirement Gratuities, Pension and Insurance         892,632         770,981           City Comptroller         955,183         898,890           City Hall Maintenance         303,042         276,624           Communications         108,376         92,433           Sundry         536,924         593,852           Planning and Development         736,998         568,830           Amortization         -         271,023           Less Charge to Waterworks         (5,000)         (5,000)           8,100,002         8,073,192           PROTECTION TO PERSONS & PROPERTY           Fire Department         6,279,060         6,197,660           Police Services         10,658,373         10,946,124           Street Lighting         918,667         883,685           Building and Bylaw         578,682         513,995           Other Protection         536,640         349,919           Amortization         -         738,315           Insp71,422         19,629,698           PUBLIC WORKS           City Engineer         884,152         563,192           Streets and Roads         2,174,919         1,507,646           Traffic Division         1,517,850	774,967 913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
City Comptroller       955,183       898,890         City Hall Maintenance       303,042       276,624         Communications       108,376       92,433         Sundry       536,924       593,852         Planning and Development       736,998       568,830         Amortization       -       271,023         Less Charge to Waterworks       (5,000)       (5,000)         Ess Charge to Waterworks       (5,000)       (5,000)         PROTECTION TO PERSONS & PROPERTY         Fire Department       6,279,060       6,197,660         Police Services       10,658,373       10,946,124         Street Lighting       918,667       883,685         Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         Insp71,422       19,629,698         PUBLIC WORKS         City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	913,239 351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
City Hall Maintenance         303,042         276,624           Communications         108,376         92,433           Sundry         536,924         593,852           Planning and Development         736,998         568,830           Amortization         -         271,023           Less Charge to Waterworks         (5,000)         (5,000)           Ess Charge to Waterworks         (5,000)         (5,000)           Rotation         8,100,002         8,073,192           PROTECTION TO PERSONS & PROPERTY           Fire Department         6,279,060         6,197,660           Police Services         10,658,373         10,946,124           Street Lighting         918,667         883,685           Building and Bylaw         578,682         513,995           Other Protection         536,640         349,919           Amortization         -         738,315           18,971,422         19,629,698           PUBLIC WORKS           City Engineer         884,152         563,192           Streets and Roads         2,174,919         1,507,646           Traffic Division         1,517,850         1,277,206           Workshop         661,487	351,782 63,181 506,030 544,060 271,741 (5,000) 7,795,343
Communications         108,376         92,433           Sundry         536,924         593,852           Planning and Development         736,998         568,830           Amortization         -         271,023           Less Charge to Waterworks         (5,000)         (5,000)           Every Charge to Waterworks         (5,000)         (5,000)           8,100,002         8,073,192           PROTECTION TO PERSONS & PROPERTY           Fire Department         6,279,060         6,197,660           Police Services         10,658,373         10,946,124           Street Lighting         918,667         883,685           Building and Bylaw         578,682         513,995           Other Protection         536,640         349,919           Amortization         -         738,315           18,971,422         19,629,698           PUBLIC WORKS           City Engineer         884,152         563,192           Streets and Roads         2,174,919         1,507,646           Traffic Division         1,517,850         1,277,206           Workshop         661,487         746,983	63,181 506,030 544,060 271,741 (5,000) 7,795,343
Sundry         536,924         593,852           Planning and Development         736,998         568,830           Amortization         -         271,023           Less Charge to Waterworks         (5,000)         (5,000)           8,100,002         8,073,192           PROTECTION TO PERSONS & PROPERTY           Fire Department         6,279,060         6,197,660           Police Services         10,658,373         10,946,124           Street Lighting         918,667         883,685           Building and Bylaw         578,682         513,995           Other Protection         536,640         349,919           Amortization         -         738,315           18,971,422         19,629,698           PUBLIC WORKS           City Engineer         884,152         563,192           Streets and Roads         2,174,919         1,507,646           Traffic Division         1,517,850         1,277,206           Workshop         661,487         746,983	506,030 544,060 271,741 (5,000) 7,795,343
Planning and Development         736,998         568,830           Amortization         -         271,023           Less Charge to Waterworks         (5,000)         (5,000)           8,100,002         8,073,192           PROTECTION TO PERSONS & PROPERTY           Fire Department         6,279,060         6,197,660           Police Services         10,658,373         10,946,124           Street Lighting         918,667         883,685           Building and Bylaw         578,682         513,995           Other Protection         536,640         349,919           Amortization         -         738,315           18,971,422         19,629,698           PUBLIC WORKS           City Engineer         884,152         563,192           Streets and Roads         2,174,919         1,507,646           Traffic Division         1,517,850         1,277,206           Workshop         661,487         746,983	544,060 271,741 (5,000) 7,795,343
Amortization - 271,023 Less Charge to Waterworks (5,000) (5,000)  R100,002 (5,000)  R100,002 (5,000)  R100,002 (5,000)  R100,002 (5,000)  R100,002 (5,000)  R100,002 (8,073,192)  PROTECTION TO PERSONS & PROPERTY  Fire Department (6,279,060 (6,197,660)  Police Services (10,658,373 (10,946,124)  Street Lighting (918,667 (883,685)  Building and Bylaw (578,682 (513,995)  Other Protection (536,640 (349,919)  Amortization (738,315)  R18,971,422 (19,629,698)  PUBLIC WORKS  City Engineer (884,152 (563,192)  Streets and Roads (2,174,919 (1,507,646)  Traffic Division (1,517,850 (1,277,206)  Workshop (661,487 (746,983)	271,741 (5,000) 7,795,343
Less Charge to Waterworks	(5,000) 7,795,343
8,100,002         8,073,192           PROTECTION TO PERSONS & PROPERTY           Fire Department         6,279,060         6,197,660           Police Services         10,658,373         10,946,124           Street Lighting         918,667         883,685           Building and Bylaw         578,682         513,995           Other Protection         536,640         349,919           Amortization         -         738,315           18,971,422         19,629,698           PUBLIC WORKS           City Engineer         884,152         563,192           Streets and Roads         2,174,919         1,507,646           Traffic Division         1,517,850         1,277,206           Workshop         661,487         746,983	7,795,343
PROTECTION TO PERSONS & PROPERTY           Fire Department         6,279,060         6,197,660           Police Services         10,658,373         10,946,124           Street Lighting         918,667         883,685           Building and Bylaw         578,682         513,995           Other Protection         536,640         349,919           Amortization         -         738,315           18,971,422         19,629,698           PUBLIC WORKS         Streets and Roads         2,174,919         1,507,646           Traffic Division         1,517,850         1,277,206           Workshop         661,487         746,983	
Fire Department       6,279,060       6,197,660         Police Services       10,658,373       10,946,124         Street Lighting       918,667       883,685         Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         18,971,422       19,629,698         PUBLIC WORKS         City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	6,190,444
Police Services       10,658,373       10,946,124         Street Lighting       918,667       883,685         Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         18,971,422       19,629,698         PUBLIC WORKS         City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	6,190,444
Police Services       10,658,373       10,946,124         Street Lighting       918,667       883,685         Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         18,971,422       19,629,698         PUBLIC WORKS         City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	, ,
Street Lighting       918,667       883,685         Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         18,971,422       19,629,698         PUBLIC WORKS         City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	10,179,742
Building and Bylaw       578,682       513,995         Other Protection       536,640       349,919         Amortization       -       738,315         18,971,422       19,629,698         PUBLIC WORKS         City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	863,875
Other Protection       536,640       349,919         Amortization       -       738,315         18,971,422       19,629,698         PUBLIC WORKS         City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	522,000
Amortization       -       738,315         18,971,422       19,629,698             PUBLIC WORKS         City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	362,416
18,971,422     19,629,698       PUBLIC WORKS       City Engineer     884,152     563,192       Streets and Roads     2,174,919     1,507,646       Traffic Division     1,517,850     1,277,206       Workshop     661,487     746,983	714,251
City Engineer       884,152       563,192         Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	18,832,728
Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	
Streets and Roads       2,174,919       1,507,646         Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	656,279
Traffic Division       1,517,850       1,277,206         Workshop       661,487       746,983	1,618,068
Workshop 661,487 746,983	1,012,274
Amortization 4.222.949	801,034
Amortization - 4,222,848	3,861,811
5,238,408 8,317,875	7,949,466
SANITATION AND WASTE REMOVAL	
Street Cleaning 185,023 191,219	194,442
Storm Sewers 207,053 229,394	91,778
Amortization - 311,616	275,225
392,076 732,229	561,445
SOCIAL SERVICES	
City Share of Housing Operation Losses 62,500 41,075	40,102
62,500 41,075	40,102

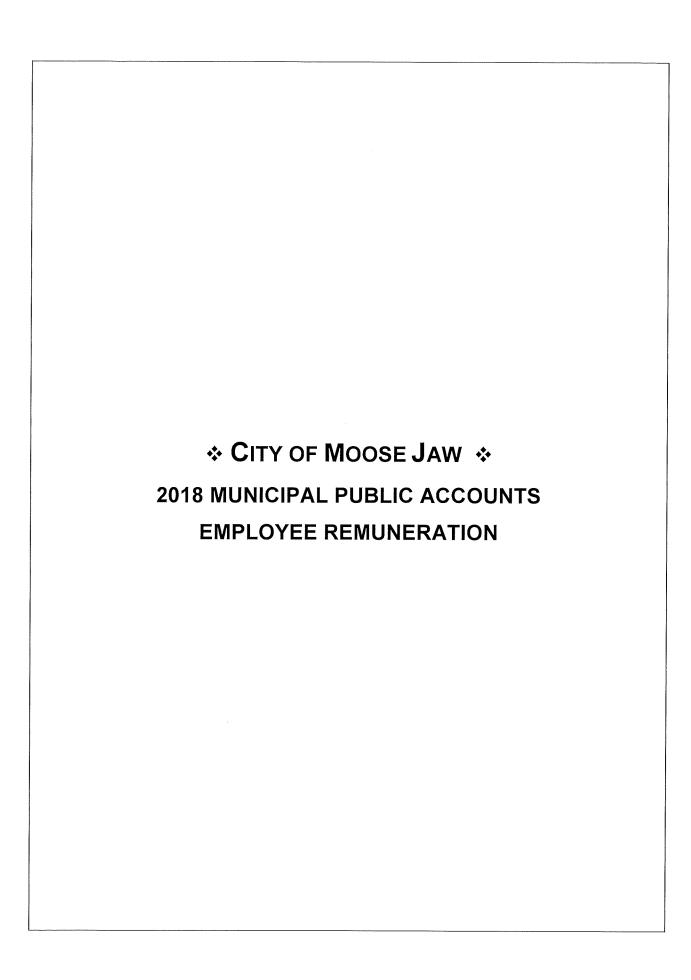
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\$ 78,173,534

\$ 73,230,106



FOR THE YEAR ENDED DECEMBER 31, 2018			PARTO CHAINTEHINE
GENERAL REVENUE FUND - DETAILS OF EXPENDITU	JRES		
RECREATION AND COMMUNITY SERVICES	Budget 2018 \$	Actual 2018 \$	Actual 2017 \$
	Ψ	Ψ	Ψ
Administration	1,098,379	1,048,547	1,116,612
Parks	695,541	735,323	734,014
Recreation	3,084,101	3,299,598	3,190,028
Cemeteries	326,836	298,156	321,570
Grants	112,446	110,946	110,301
DFFH Inc.	691,370	691,370	746,415
Art Museum Library	383,592	387,510	432,493
Service Centre	1,440,167 277,705	1,439,552 277,565	1,478,298 293,145
Wakamow Valley Authority	321,400	318,020	311,663
Wild Animal Park Maintenance	3,545	1,122	1,653
Cultural Centre	375,559	380,156	401,918
Murals of Moose Jaw	12,900	11,679	21,813
Amortization	12,500	2,973,450	2,955,941
Tillot (ization	8,823,541	11,972,994	12,115,864
PROVISIONS FOR RESERVES AND ALLOW			
Uncollectible Taxes and Tax Title Property	10,000	89,072	33,806
Uncollectible Accounts	12,222	,	13,211
General Contingencies	673,315	706,278	520,381
	695,537	795,350	567,398
MISCELLANEOUS			
Discount on Taxes	66,355	<del>-</del>	_
Other	45,330	190,415	195,023
	111,685	190,415	195,023
EXPENDITURES BY OBJECT CLASSIFICATION			
		<u>2018</u>	<u>2017</u>
Wages and Benefits		\$ 34,205,525	\$ 33,655,426
Maintenance, Materials and Supplies		16,629,202	14,165,477
Professional and Contracted Services		5,702,191	4,868,714
Utilities		7,108,642	6,763,847
Grants and Contributions		1,777,063	1,750,897
Amortization		12,750,911	12,025,745



#### **NOTES TO EMPLOYEE REMUNERATION**

#### NOTE 1.

Employment title represents the official employment title of the employee as at December 31, 2018 or at date of termination.

#### NOTE 2.

Employee remuneration includes those employees earning salaries in excess of \$50,000 regardless of whether their salary was charged to an operating or capital fund. Other "Remuneration" may include the following:

- ♦ Car Allowance
- Service Pay Allowance at retirement
- Sick Pay Allowance at retirement
- ♦ Honorariums
- Retiring Allowance
- ♦ Taxable portion of Health Benefits
- ♦ Hiring Incentives.

Service Pay and Sick Pay Allowance may be payable to an employee's estate.

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Abell Gregory G. Operator \$ 78,675.28 Acker Brian D. Director of Financial Services 146,886.79 2 Acorn Kevin M. Sub-Foreman, Sportsgrounds 55,078.12 Adrian Kevin G. Corporal 121,864.85 Amiot Curtis Constable 1st Class 107,463.21 Anakaer Kelly L. Hydro-Vac/Truck Driver 81,290.19	2,045.00
Acker Brian D.Director of Financial Services146,886.792Acorn Kevin M.Sub-Foreman, Sportsgrounds55,078.12Adrian Kevin G.Corporal121,864.85Amiot CurtisConstable 1st Class107,463.21	- 2,045.00 - - - - -
Acker Brian D.Director of Financial Services146,886.792Acorn Kevin M.Sub-Foreman, Sportsgrounds55,078.12Adrian Kevin G.Corporal121,864.85Amiot CurtisConstable 1st Class107,463.21	2,045.00
Acorn Kevin M.Sub-Foreman, Sportsgrounds55,078.12Adrian Kevin G.Corporal121,864.85Amiot CurtisConstable 1st Class107,463.21	-
Adrian Kevin G. Corporal 121,864.85 Amiot Curtis Constable 1st Class 107,463.21	-
Amiot Curtis Constable 1st Class 107,463.21	-
	- - -
	- -
Anderson Jeremy Constable 1st Class 104,509.56	_
Anderson Lori Executive Administrator 69,816.15	_
Anderson William Fleet Services Supervisor 100,923.68	-
Angus Wayne Driver 53,468.01	-
Ansell Rodney J. Firefighter 16th Year 98,178.97	_
Ausland Amy M.R. Administrative Assistant 71,731.68	100.00
Bassett Catherine Administrative Assistant/ Public Education Officer 71,575.01	941.08
Beler Curtis D. Shift Captain 121,859.35	156.16
Bergdahl Brent Sanitation Truck Driver 55,906.06	-
Bhowmik Rabindra Technician II 69,288.67	_
Biniaris Jim Constable 1st Class 112,674.45	-
Bjorge Eric Assistant City Planner 76,270.29	_
Blondeau Donna Y. Victims Services Coordinator 68,961.67	341.02
Bodie Roy M. Scheduled Temporary Labourer 67,620.23	_
Boechler Randell F. Constable 10 Year 119,204,09	-
Boileau Tamara L. Communication Officer 74,466.22	-
Booth Shannon D. Administrative Assistant 51,586.80	100.00
Booth Todd K. Constable 19 Year 116,444.01	_
Bourassa Richard Police Chief 159,954.47	_
Brenner Keith J. Mechanic I 58,658.28	_
·	3,643.50
Busse Paul Firefighter 5th Year (1st Class) 91,076.09	-
Calvert Jeffrey T. Firefighter 16th Year 99,668.43	_
Campbell Diane Safety Supervisor 92,902.98	_
Campbell Sandra S. City Comptroller 119,011.42	_
Caringal Mark Anthony Engineering Technologist 67,750.20	-
Casemore Jason A/Manager of Water and Wastewater Treatment 102,481.29	_
Chapman Dan Sub-Foreman, Water & Wastewater 87,273.38	183.29
Chelsberg Brock Firefighter 5th Year (1st Class) 90,369.93	_
Christmann Kurtis A. Pipefitter 87,280.03	_
Clark Ian J. Firefighter 16th Year 99,098.06	-
Coates Orval R. Manager of Water and Wastewater Treatment 109,211.08	460.20
Coghill Alanna Communication Officer 67,927.31	_
Coghill Allen Swimming Pool/Arena Caretaker 56,465.21	-
Coghlin Myles A. Corporal 95,868.85	_
Cook Tracey J. Sub-Foreman, Cemetery 60,154.16	_
Couzens Gary J Driver 54,164.31	_
Craig Jessica Skilled Labourer 55,319.30	_
Craig Robert J. Engineering Technologist 75,492.68	_
Crocker Matthew J. Firefighter 11th Year 97,223.31	-
Cunningham Kyle Constable 1st Class 115,377.87	_
Da Prato Yannick Constable 4th Class 67,210.60	-

## $M_{\rm OOSE}~J_{\rm AW}$



#### CONTINUED

Deagle David W. 2nd Motor Patrol Operator 55, Del Pilar Michael Head Caretaker 53,	.867.90 - .442.14 - .292.79 - .217.65 81.90 .827.58 .606.97 - .488.44 -
Deagle David W. 2nd Motor Patrol Operator 55, Del Pilar Michael Head Caretaker 53,	.442.14
Del Pilar Michael Head Caretaker 53,	292.79 - 217.65 81.90 827.58 606.97 -
,	217.65 81.90 827.58 606.97 -
Doblesed State E. I done works Supervisor, water & wastewater 93,	827.58 606.97 -
	- 606.97
,	
,	488.44
	812.64 -
	289.74 -
•	145.11 -
•	883.90 -
1	175.67 -
	566.83
e,	416.38 215.56
,	654.80
· · · · · · · · · · · · · · · · · · ·	075.15 -
	753.28 -
	738.51 -
,	921.21 -
-	411.69 -
•	552.23 57.20
,	615.47
	273.22 -
,	609.28 -
e e e e e e e e e e e e e e e e e e e	083.88
9	781.24 34,416.73
	742.95 -
•	698.49 8,810.34
•	602.60
·	156.70 -
*	780.31 -
	370.03 -
•	171.11 -
•	409.00 -
,	039.93
	552.28 -
•	056.18 -
· · · · · · · · · · · · · · · · · · ·	640.99 -
·	279.23 910.37
· · · · · · · · · · · · · · · · · · ·	339.39 -
	380.97 137.10
	551.86 -
	106.37 -
-	252.52 -
·	649.74 -
,	952.75 -
	967.62 455.36
	817.22 -

## ${ m Moose} \,\, { m J}_{ m AW}$



#### CONTINUED

MacNaughton Sheldon

FOR THE Year ENDED DECEMBER 31, 2018 REGULAR OTHER EMPLOYMENT TITLE NAME REMUNERATION REMUNERATION Hemsing Kayne A. Shift Captain \$ 109,384.14 Hendrickson Brenda L. City Treasurer 121.612.71 1,123.13 Hewitt Gordon J. Assistant Fire Chief 75,827.97 85.90 Hill Raymond R. Front End Loader Operator 44,964.66 6,459.09 Hoggins Branden Constable 2nd Class 88,922.61 Hopkinson Ryan J. Shift Captain 103,537.17 Howe Shelly D. Recreation Program Supervisor 60,372.39 2,385.31 Howes William J. Shift Captain 110,704.03 Howse Darryl Driver 54,341.43 Hutchinson Jason Firefighter 5th Year (1st Class) 91,619.29 Izaaks Heino G. Constable 4th Class 63,606.88 Jackson Jeff Skilled Labourer 57,372.83 James Bryce Weigh Scale Attendant 55,655.23 Jesse Randy S. Sergeant 133,807.42 Joel Philip Firefighter 24-36 month 61,235.89 Johns Rick D. Deputy Police Chief 146,237.84 100.00 Johnson Gary L. Caretaker 51,207.97 Justason Nathan T. Sanitation Truck Driver 55,167.73 Keays Leslie J. Sub-Foreman, Sanitation 62,468.67 153.66 Kehoe Ty Firefighter 36-49 month 58,049.85 Kerr Cory L. Constable 19th Year 102,501.37 Klemenz Kurtis J. Front End Loader/Backhoe & Impactor Operator 67,438.37 Klippenstein Rodney J. Fire Prevention/ EMO Officer 111,497.54 Knipfel Brock Roy Assistant Fire Chief 109,264.39 Koch Stanley A. Constable 10th Year 116,227.12 Kowalyk Brett Firefighter 24-36 month 64,507.25 Landin Stacey Bylaw Enforcement Officer 55,866.96 Lang Nigel Information Technology Coordinator 93,167.66 Latta Maureen City Council Support 57,528.32 Lawrence Ryan W. Constable 10th Year 119,650.24 Lea Casey Constable 4th Class 60,565.01 Leblanc Travis E. K. **CAD Supervisor** 62,662.72 Lennox Mireille Parks Supervisor 88,847.75 810.50 Lewis Cameron S. Sergeant 129,811.88 Loney Marnie M. Land Administrator 78,441.96 942.00 Lonsberry Jordan Renee Constable 4th Class 77,260.83 Lucier Evangeline M. Communication Officer 68,811.15 Luiten Christopher Shift Captain 106,887.43 Lundquist Ryan Constable 3rd Class 87,069.40 Lusk Pamela Payroll Accountant 55,866.96 Lys Matthew D. Firefighter 24-36 month 61,465.33 Macdiarmid Sterling D. Firefighter 16th Year 97,677.78 MacDonald Jennifer Help Desk Technician 52,162.12 Macdonald Mary Kaye Communication Officer 74,549.52 MacDonald Wesley Meter Shop Supervisor 57,863.79 Mackey Brent S. Inspector 136,956.53 175.00 MacNaughton Joshua Constable 1st Class 91,260.59

120,936.84

Constable 10th Year

## $M_{\text{OOSE}} \; J_{\text{AW}}$



### CONTINUED FOR THE Year ENDED DECEMBER 31, 2018

NAME	EMPLOYMENT TITLE	REGULAR REMUNERATION	OTHER REMUNERATION
McKay Wade	Director of Information Technology	\$ 129,194.63	-
McKenna Richard A.	Inspector	136,954.37	-
McKibben Eric	Accounting Clerk/Stockperson	54,888.41	_
McKibben Kyle	Mechanic I	66,457.58	_
Mealing Christopher	Firefighter 11th Year	92,583.63	_
Metcalf Garth	Front End Loader Operator	50,970.92	_
Meyer Stephanie	Accountant - Treasury	58,541.27	454.25
Mickleborough Jared	Firefighter 11th Year	91,353.14	-
Mickleborough Joshua	Director of Engineering Services	147,145.76	-
Mickleborough Taylor W.	Sergeant	124,367.91	-
Milleker Dionne S.	Constable 10th Year	104,682.52	_
Miller Richard L.	Public Works Supervisor, Streets & Roads	99,218.69	3,198.44
Milne Ryan S.	Front End Loader/Backhoe & Impactor Operator	70,611.09	3,170.11
Moat Brendon	Sub-Foreman, Crescent Park	54,127.80	_
Mohle Shawn T.	Constable 10th Year	109,669.68	_
Montgomery Rodney S.	Chief	137,902.66	2,642.11
Murdock Alan R.	Constable 19th Year	120,268.54	2,042.11
Nancarrow Spencer	Pipefitter	68,916.87	-
Nash M. Dale	Shift Captain	88,094.28	-
Nelson Ryan	Assistant Manager of Information Technology	119,562.14	<del></del>
Nerland Koel G.N.	Firefighter 11th Year	91,239.05	-
Noble Matthew	City Manager		21.704.01
North David S.	Sub-Foreman, Streets & Roads	51,748.53	21,794.91
North Michael	Firefighter 24-36 month	81,466.61	185.00
		61,894.32	-
Nyhagen Brad S.	Storekeeper Operations Manager	62,178.95	106.56
Oakes Cory L. Oleniuk Devon M.	Operations Manager	84,268.79	196.56
	Inspector	135,525.45	-
Overs Terrance G.	Driver	60,955.53	-
Ozog Chris J.	Assistant Fire Chief	113,307.57	-
Padfield Melanie	Front End Loader Operator	62,125.17	-
Pascoe Sharlene A.	Administrative Assistant	70,847.28	175.00
Paterson George A.	Assistant Fire Chief	114,056.87	
Patoine Melanie D.	Pipefitter	71,284.63	-
Patterson Maxine J.	Sub-Foreman, Facilities	52,319.52	-
Patterson Paul A.	Parksman I	50,445.12	~
Paul Kristin L.	Assessment Coordinator	56,683.95	100.00
Payne Michele	Communication Officer	52,318.10	•
Pilsworth Kevin H.	Sergeant	126,077.10	-
Puffalt James Edward	City Manager	126,445.45	5,963.56
Purdy Michael	Firefighter 5th Year (1st Class)	87,796.47	_
Qasmi Muhammad Yousuf	Information Technology Analyst	58,024.72	-
Rahimi Hamed	Electronic Technician	62,193.43	-
Renwick Lisa D.	Financial Administrator	77,461.02	-
Renwick Norman P.	Corporal	125,214.32	-
Rice Murray G.	Corporal	119,468.17	100.00
Rigden Leslie A	Truck Driver	50,730.16	-
Rosnes Cody	Firefighter 24-36 month	61,886.79	-
Rosso Christopher	Sanitation Truck Driver	·	

## $M_{\text{OOSE}} \; J_{\text{AW}}$



### **CONTINUED**FOR THE Year ENDED DECEMBER 31, 2018

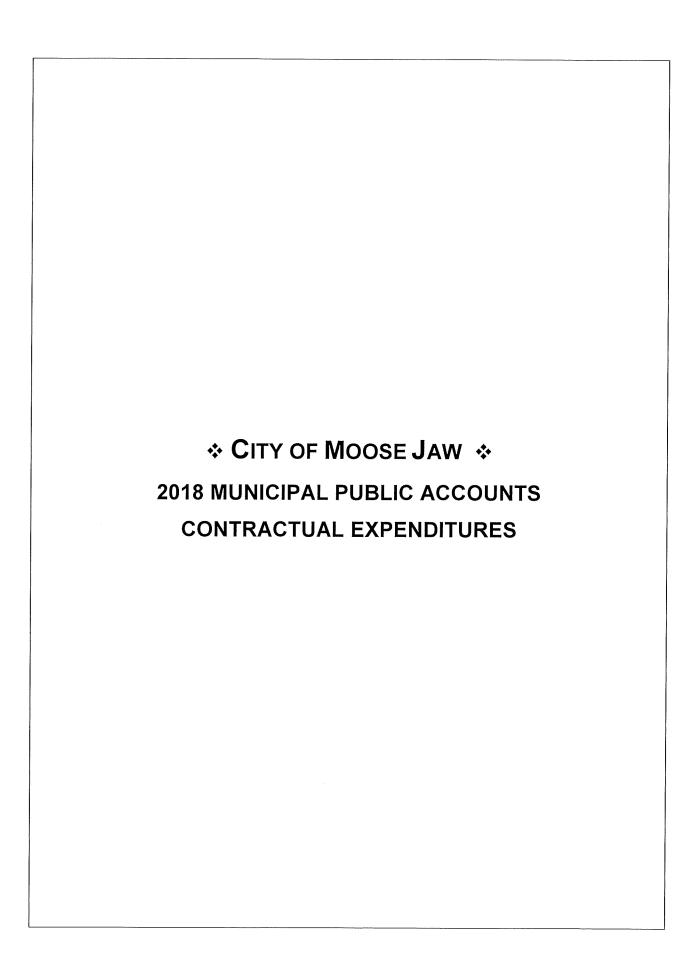
NAME	EMPLOYMENT TITLE	REGULAR REMUNERATION	OTHER REMUNERATION
Rowlinson Bret	GIS Supervisor	\$ 99,894.98	_
Russell Michael	Deputy Fire Chief	127,996.92	110.50
Russell S. F. Rick	Mechanic I	78,470.85	-
Sanderson Jeremy	Firefighter 16th Year	100,539.23	_
Sanson Michelle L.	Director of Planning & Business Development	134,778.88	1,588.87
Schaeffer Ted	Director of Parks & Recreation	79,886.51	-
Scheske Chad K.	Constable 19th Year	125,311.62	
Schimpf Sunni	Communication Officer	58,929.14	-
Schwabe Evan	Constable 1st Class	114,009.96	_
Seidlitz Kalie B.	Constable 3rd Class	85,222.17	-
Seman Trisha K.	Sergeant	120,629.49	-
Senger David	Operations Supervisor	56,036.09	
Shepherdson Will	Pipefitter	74,981.86	_
Shepley Virginia	Assistant Building Officer	61,932.58	<del>-</del>
Sills Jay G.	Constable 10th Year	120,073.45	_
Smith James W.G.	Firefighter 11th Year	88,663.07	_
Smith Katelynn N.	General Utility Worker	51,635.77	_
Soltys Katelyn	Assistant City Solicitor	108,731.04	2,766.00
Spicer Amber G.	Assistant Meter Mechanic	52,906.08	2,700.00
St. Dennis Heather	Executive Secretary, City Manager	67,180.29	_
Stapleton Rodney D.	Shift Captain/Assistant Fire Chief	124,949.44	82.84
Steinhoff Dean M.	Driver	57,646.42	02.01
Stephanson Darrin	Manager of Public Works	110,520.75	411.84
Stevenson Mark	General Utility Worker	78,444.36	110.76
Stewart Gregory P.	Power Excavator Operator	64,680.84	-
Stewart Shaun M.L.	Mechanic I	54,000.74	
Striha Joshua	Firefighter 5th Year (1st Class)	91,032.66	_
Strube Adam	Constable 2nd Class	73,592.10	_
Stusek Marlin	Technician II	66,439.04	·
Sukenik Bradley D.	Constable 19th Year	112,484.84	_
Sutcliffe Randall S.	Welder I	58,682.02	<u></u>
Suzic Stevo	Driver	57,353.93	_
Tatum Jamie I.	Sub-Forman, Water & Wastewater	77,388.65	92.82
Therens Paul M.	Power Excavator Operator	67,603.40	72.02
Throssell Jody	Firefighter 5th Year (1st Class)	91,782.25	_
Thunberg Paul	Constable 4th Class	61,058.81	_
Toni Randy L.	Permanent Labourer	70,714.68	_
Torgunrud Blair L.	Constable 1st Class	104,552.47	_
Trzaskowski Jason J.	Sub-Foreman, Water & Wastewater	76,900.11	99.84
Tymko Kristy	Constable 4th Class	59,520.93	77.0 F
Unser Jae R.	Firefighter 16th Year	101,024.98	_
Usher Brian W.	Sanitation Truck Driver	56,108.31	_
Waldo Drew C.	Sergeant	43,458.99	32,320.63
Wallace Carla M.	Utilities Accountant	58,899.71	52,520.05
Wandler Brenda F.	Communication Officer	75,603.53	-
Ward Scott K.	Utility Man	52,410.56	150.00
Ward Sherry A.	Administrative Assistant	74,539.18	130.00
Wasylyshyn Neil	Caretaker	56,522.84	

## $M_{\text{OOSE}} \; J_{\text{AW}}$



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NAME	EMPLOYMENT TITLE		REGULAR MUNERATION	OTHER REMUNERATION
Watamanuk Jesse	Dublic Works Companies a Western & Westernston	ф	00 072 49	156.00
Watt Jason P.	Public Works Supervisor, Water & Wastewater Constable 10th Year	\$	90,072.48	156.00
			118,624.19	-
Wenarchuk Kate-Lyn	General Utility Worker		53,319.35	-
Wenarchuk Tyson	General Utility Worker		62,853.91	-
Westrom Kent	Constable 10th Year		85,046.70	-
White Monica	Deputy City Comptroller		99,017.95	3,047.00
Wilcox Dayle T.	Firefighter 11th Year		93,012.36	-
Willford Neil L.	Front End Loader Operator		58,009.24	125.00
Williams Olakunle	Manager of Engineering		65,194.08	-
Williamson Scott R.	Sergeant		117,308.41	-
Wilson Kevin J.	Mechanic I		67,340.46	•
Wist Regent Sarah	Parks Gardener		53,235.35	-
Wittke Tracy L.	Assistant City Clerk		94,014.15	200.00
Wood Breton	Operator		69,079.10	153.40
Woods Aaron	Constable 1st Class		110,308.69	-
Wright Duncan	Parksman/Arena Attendant		45,253.36	5,947.33
Ziffle Melanie	Constable 3rd Class		80,578.64	-
Zlipko Michael	Manager of Taxation & Assessment		91,843.96	_
Zoerb Rodney M.	Constable 10th Year		113,420.54	-



#### CONTRACTUAL EXPENDITURES

## ${ m Moose}\,\,{ m Jaw}$



101004610 01 7.1 0/4 71	202 422 22
101294612 Sask Ltd. O/A Jordan	283,422.30
1976973 Alberta Ltd.	50,358.00
ACME Environmental Services Inc.	192,142.47
Advanced Waste Solutions	245,663.70
Aqua Data Atlantic	53,683.00
Associated Engineering (Sask) Ltd.	1,040,730.56
Athletica Sport Systems Buffalo Pound Water Treatment Corp.	464,099.86
C & E Mechanical Inc.	2,987,522.03
C & S Builders Ltd.	77,541.29
Canada Post Corporation	192,990.12
Canadian Corps of Commissionaires	100,726.80
Capital Sewer Services Inc.	372,122.70 119,655.42
Celco Controls Ltd.	130,377.72
Clark's Supply & Service Ltd.	122,818.24
Clean-Brite Canada Ltd.	50,494.96
Cleartech Industries Inc.	72,843.84
Cornell Design & Landscape	86,759.26
Crestline Coach Ltd.	195,534.22
Crestview Chrysler Dodge Jeep	73,561.74
Crown Shred & Recycling	66,682.31
Cypress Paving (1976) Ltd.	3,595,935.49
Del Equipment Limited	446,207.79
Deloitte LLP	86,663.67
Dixon & Associates Business Co.	96,572.01
Dome Construction Ltd.	318,702.00
Double K Excavating Ltd.	53,437.62
Duncan Roofing Ltd.	384,151.48
D-Z-L Construction	168,947.56
Econolite Canada Inc.	119,463.32
EMCO Corporation	164,696.21
Enreach Hot Tap Services Inc.	159,427.44
Esri Canada Limited	65,737.84
Federated Co-Operatives Ltd.	777,593.25
Fer-Marc Equipment Limited	221,568.08
Flocor Inc.	63,710.65
G. Ungar Construction Co. Ltd.	625,528.83
Grande West Transportation International	1,831,720.70
HBT Enterprises Ltd.	135,920.15
H C L Construction Ltd.	421,847.28
Hamm Construction Ltd.	16,084,846.65
Henderson Insurance	1,492,288.42
Hicks Morley Hamilton Stewart	105,815.01
HLE Constructors Ltd.	310,668.29
Huseini Concrete & Paving Stone	448,057.05
Icon Entertainment Group, Ltd.	138,810.94
ISL Engineering and Land Services	226,765.24
I-Symco Inc.	231,708.75

#### City of

### CONTRACTUAL EXPENDITURES CONTINUED

### $M{\it oose}~J{\it aw}$



In This	52 560 41
Joe Thiessen	53,768.41
Johnson Controls	84,289.60
Karen Lagacy	58,095.49
KGS Group Consulting Engineers	88,613.83
KMS Construction Ltd.	7,567,536.67
Knight Ford Lincoln Ltd.	209,938.62
KTI Limited	55,157.31
L & I Electric	491,671.25
Live Nation Worldwide, Inc.	58,857.22
Loraas Disposal Services Ltd.	962,209.22
Markusson New Holland	110,138.68
McDougall Gauley LLP	53,986.44
Microsoft Corporation	72,999.46
Minuteman Press	76,449.78
MLT Aikins	52,728.42
Moose Jaw Cultural Centre	218,649.90
Moose Jaw Downtown & Soccer Field-House Inc.	714,942.34
Moose Jaw Humane Society	218,238.68
Moose Jaw Museum & Art Gallery	127,840.10
Moose Jaw Warriors	999,136.04
North Star Concrete Inc.	317,572.73
Palliser Regional Library	1,110,430.25
Parr Industrial Ltd.	96,011.04
PCL Construction Management Inc.	1,781,686.94
Play Works Inc.	66,853.42
Playquest	263,070.00
Prairie Janitorial Supply	108,752.57
Prairie Mobile Communications	149,289.43
Prestige Environmental Inc.	315,498.21
Pro Tec Electric Ltd.	52,023.74
Redhead Equipment Ltd.	88,601.14
RGM Contracting Inc.	265,222.32
RMIS Engineering	53,559.81
Sask Assessment Management Agency	561,300.00
Sask Energy	404,974.87
Sask Health Provincial	52,516.50
Sask Power	3,625,380.01
Sask Tel	306,618.50
Sask Tel - Mobility	90,523.46
Sask Urban Municipalities	73,699.57
Sask Workers' Compensation Board	253,205.50
Security Resource Group Inc.	59,981.11
SGI Auto Fund	1,002,132.76
Stantec Consulting Ltd.	948,270.56
Stevenson Industrial Refrigeration Ltd.	58,264.05
Streamline Contracting Ltd.	90,761.07
Sun Life Assurance Company of Canada	361,535.14
Sun Life Financial	538,030.52
	•

#### City of

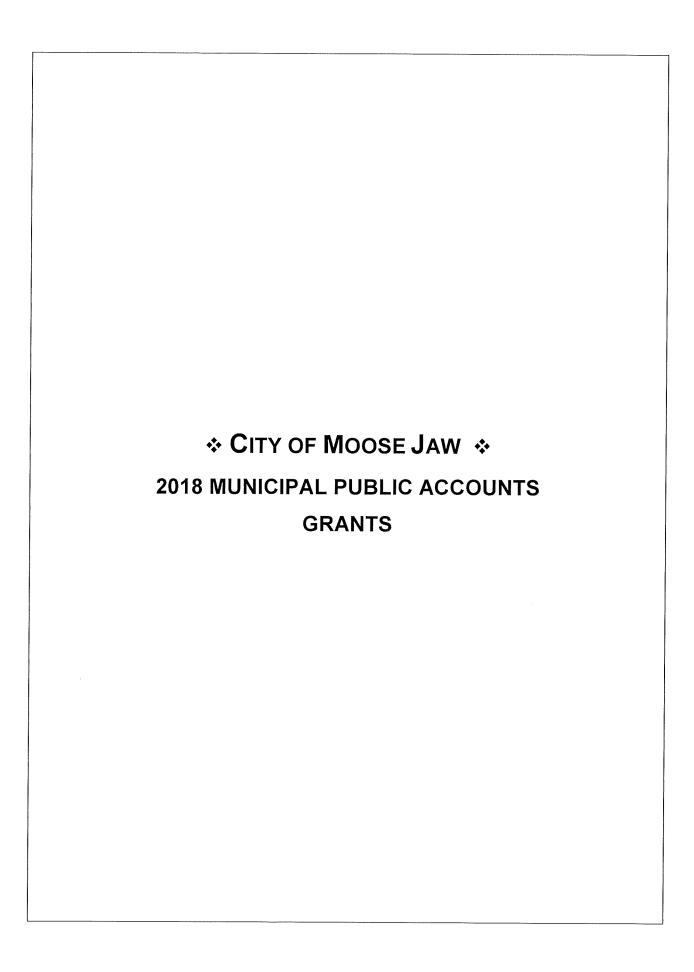
### CONTRACTUAL EXPENDITURES CONTINUED

### Moose Jaw

63,571,036.04



Sunlife Group Insurance	110,391.22
Supreme Office Products Limited	79,875.85
Tetra Tech Canada Inc.	51,544.83
Top Shot Concrete Inc.	109,928.85
Tourism Moose Jaw	89,366.00
Town & Country Plumbing Heating	97,872.99
United Rentals - RSC Equipment Rentals	149,400.70
V3 Companies of Canada Ltd.	84,277.38
VCM Construction Ltd.	638,318.83
Versaterm Systems	51,169.65
W.F. Botkin Construction Ltd.	243,768.05
Wakamow Valley Authority	325,775.49
WBM Office Systems	57,834.42
Westvac Industrial Ltd.	90,964.29
Wolseley Waterworks Group	113,635.49
Wood Environment & Infrastructure Solutions	83,774.25
Xylem Canada Company	65,602.81



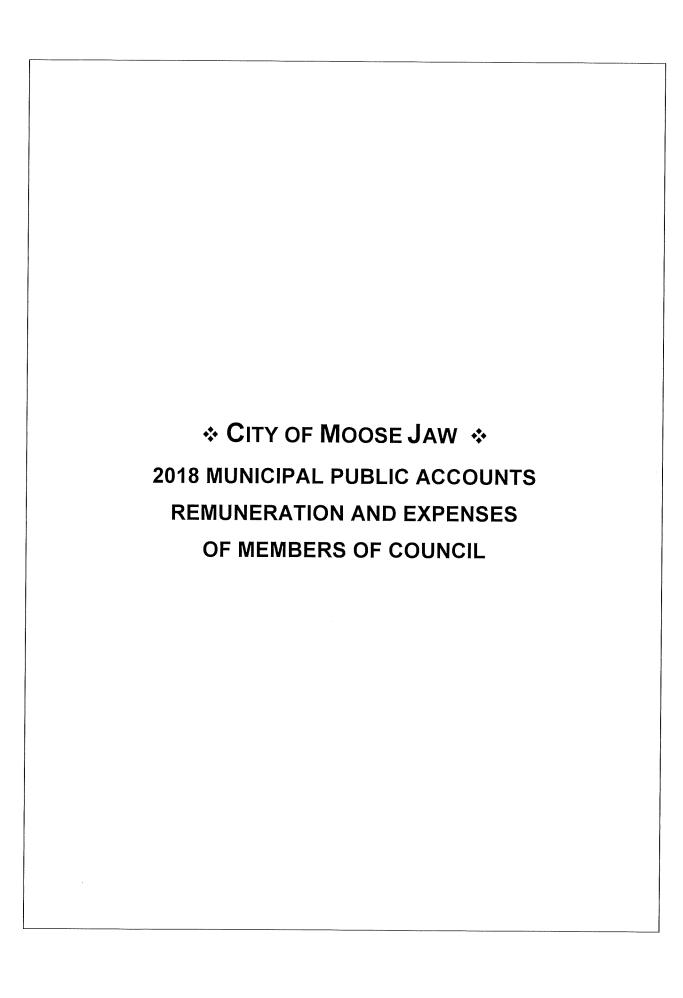
## $M_{\text{OOSE}} \; J_{\text{AW}}$



FOR THE YEAR ENDED DECEMBER 31, 2018

NIL

Grants by the City or any Board to persons or Organizations of \$50,000 or more



### REMUNERATION AND EXPENSES OF MEMBERS OF COUNCIL

## $M_{\text{OOSE}} \; J_{\text{AW}}$



	Remuneration	Expenses
Councilor H. Eby	4,401.36	420.00
Councilor C. Froese	23,194.88	1,631.65
Councilor D. Luhning	23,151.28	25.00
Councilor S. McMann	23,772.50	1,794.00
Councilor D. Mitchell	11,752.80	60.00
Councilor B. Swanson	23,272.98	-
Mayor F. Tolmie	70,199.93	5,247.13
Councilor C. Warren	24,619.74	2,455.05
	204,365.47	11,632.83