CITY OF MOOSE JAW STRATEGIC PLAN 2019

VISION

We are a Community Built on Values

MISSION

Share our Story

VALUES

These values guide behavior and decision making as well as an overt commitment to each other and the community we serve.

- We will walk the talk by living what you want to see in our community.
- We will have the courage to try new things, and not be afraid action could lead to failure.
- We will be customer-focused in our deliberations and actions.
 - Responsive to citizen needs.
 - Solution focused.
 - \circ $\;$ Start with 'YES' in serving the community.
- We will not be afraid of being challenged by the public, or to challenge the community.
- We will always start with open, honest, and frank conversations with our stakeholders.
- We will clearly define what we do and do it well. We will not do what we don't do well.
- We will be forward thinking and innovative in identifying problems and finding solutions.
- In any meetings, public or private, we will leave our negativity and our egos at the door.
- We will recognize that disagreement can be communicated without being disagreeable, angry, or disrespectful.
- We will not betray the trust that exists when we are together, or the trust instilled to us by the public we serve.
- We agree the past will remain in the past, unless it is something to be celebrated and appreciated.
- We operate as one family and one community with the goal of making the community better and preparing it for the future.

OBJECTIVES & ACTION

Branding – Moose Jaw Story

- Finalized "Canada's Most Notorious City" branding.
- Support community and groups to lead branding initiative and implementation.
- New website.
- Moose Jaw Advantage.
- Attending International Shopping Centres Conference.
- Moose Jaw Information Technology conference.
- Enhancing Mosaic Place anticipated 12 major events/concerts in 2020.
- Mac the Moose 2019 Marketing Canada Awards. #1 in Saskatchewan and #5 in 2020's Best Western Canadian Investment Towns.

Entrepreneurial Civic Administration

- Core services review in process.
- Reduce red tape.
- Internal Economic Development Super Committee.
- Updating Information Technology systems. PerfectMind and eSCRIBE implemented. Payroll implemented January 1, 2020. New website – January 2020. New app implemented January 2020.
- New financial software package 2020/2021.
- Communications and marketing.
- In-house Engineering.
- Proposed to contract out trades.
- 2020 budget completed prior to yearend.
- Culture of "How can we help you" and shared sense of purpose.

Core Amenities and Services

- Benches/Banners/Downtown cleanliness.
- Assist Downtown Business Association to organize.
- River Street Discussion ongoing.
- Residential Action Plan for downtown.
- Connect Main Street and Mosaic Place.

Agriculture, Diversification and Innovation

- Southeast Industrial Park Concept Plan created.
- SaskPower development and servicing agreement completed.
- Canadian Tire completed.
- Carpere sale in process.
- Funding placed in 2020 budget to support trade missions.
- Align with Saskatchewan's Growth Plan the Next Decade of Growth 2020-2030.

SHARED SENSE OF PURPOSE

We provide exceptional services to our customers and each other; taking ownership and pride in what we do! Our Mantra is:

- We are solution focused and ask "how
- can we help you?"
- 2. We resolve issues with a sense of urgency in a positive manner
- We have the courage to be innovative, try new ideas and suggestions and accept feedback
- 4. We create opportunities for others to succeed
- 5. We do not blame or make excuses
- 6. We leave negativity and egos at the door
- 7. We are in this together, we are TEAM

Transportation and Infrastructure

- Ridesharing Bylaw in place.
- Assisted Uride to establish.
- Transit System Review of system in process.

People and Culture

- Wild Animal Park renamed to tatawâw park.
- Meet with Elders and First Nations in Moose Jaw.
- Calls for Action.

Regional Collaboration

- Moose Jaw/Regina Corridor.
- Meeting with RM of Moose Jaw.