# City of Moose Jaw Mosaic Place – Spectra Statement





## Mosaic Place

110 1 Ave NW, Moose Jaw, SK S6H 3L9. P: (306) 624-2040

For the Eight Months Ending October 31, 2019

Submitted By

Distribution:

J. Page K.Wajda

A. Green

D. Clark

D. Blank

Director of Finance

, General Manager

#### Mosaic Place BALANCE SHEET

October 31, 2019

#### ASSETS

CURRENT ASSETS		
Cash & cash equivalents	249,131	
Accounts receivable	239,592	
Accounts Receivable from Third Party	(34,479)	
Prepaid	946	
TOTAL CURRENT ASSETS		455,190
TOTAL ASSETS	3	455,190
LIABILITIES AND EQUITY		
OLIGOPEUT LIADU ITIEO		
CURRENT LIABILITIES Accounts payable	45,031	
Accrued payroll & related costs	6.943	
Sales and Use Tax payable	16,741	
Other accrued liabilities	(70,999)	
Deposits and Deferred income	421,236	
TOTAL CURRENT LIABILITIES	Section 1	418,952
TOTAL HARMITEO		440.050
TOTAL LIABILITIES	ยส์	418,952
EQUITY		
Retained Earnings	0	
Client Funding	141,593	
Current Retained Earnings	(105,355)	2000 C 20
TOTAL EQUITY		36,238
TOTAL LIABILITIES AND EQUITY		455,190
		contribute to the

### Mosaic Place CONSOLIDATED INCOME STATEMENT For the Eight Months Ending October 31, 2019

Number of Events 16 0 0 16 0 2.79 0 2.29 0 2.21 0 1.00 1.00 1.00 1.00 1.00 1.00			PERIOD TO DATE			YEAR TO DATE		
Total Paid General		Actual	Curr Budget	Budget Variance	Actual	Curr Budget	Budget Variance	
Turnsfille Albendance-General         9,892         0         9,892         21,221         0         2,221           Turnsfille Albendance-Sultes         0	Number of Events	16	0	16	28	3 0	28	
Turnellie Altandarican-Sultans	Total Paid General	13,116	0	13,116	21,796	0	21,796	
Turnsle Altendance Sultes   0   0   0   0   0   0   0   0   0		9,892	0	9,892	21,221	0	21,221	
RENTAL INCOME GROSS TICKET REVENUE 45,161 0 45,161 0 45,161 0 0,25 0 263 277 26,167 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,673 0 27,167 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0								
SROSS TICKET REVENUE	Turnstile Attendance- Suites	0	0	0	(	0	0	
TAXES SPONSORSHIP REVENUE	RENTAL INCOME							
SPONSORSHIP REVENUE		45,161	0	45,161	80,285	0	80,285	
RENT BILLED   32,707   0 32,707   46,315   0 46,315   GROSS REVENUE   77,843   0 77,843   126,574   0 128,674								
GROSS REVENUE								
PROMOTER PROCEEDS   (51,488)   0   (51,488)   (86,229)   0   (86,229)								
NET RENTAL INCOME		Annual Control of Annual Control		\$5550 P. \$5500 P. \$55			Specialist - Conf. Sec.	
NET SERVICE INCOME / (LOSS)	PROMOTER PROCEEDS	(51,488)	0	(51,488)	(86,229	9) 0	(86,229)	
DRECT EVENT INCOME   27,167   0   27,167   35,438   0   35,438     FACILTY FEE REVENUE   2,419   0   2,419   4,988   0   4,988     SUITE TICKET REVENUE   0   0   0   0   0   0   0     CONVITICKET PROC REVENUE   0   0   0   0   0   0   0     TOTAL SURCHARGE/REBATE/PRESHOW   2,419   0   2,419   4,968   0   4,968     ANCILLARY INCOME   CONCESSIONS   11,690   0   11,690   21,608   0   21,608     SUITES   2,688   0   2,688   4,194   0   4,194     CATERING   2,189   0   2,189   3,340   0   3,340     TOTAL ANCILLARY INCOME   16,567   0   16,567   29,141   0   29,141     EVENT OPERATING INCOME   46,153   0   46,153   69,547   0   69,547     INDIRECT EXPENSES:   60,644   0   4,194     General & Administration   29,532   0   (29,532)   33,755   0   (33,755)     Finance   1,565   0   (1,565)   3,848   0   (3,848)     Event Production   5,141   0   (5,141)   8,944   0   (3,844)     Event Production   5,433   0   (45,133)   39,057   0   (90,507)     Marketing   305   0   (305)   305   0   (305)     Operations   54,313   0   (54,313)   39,057   0   (90,507)     Total INDIRECT EXPENSES   194,066   0   (194,066)   268,193   0   (268,731)     TOTAL INDIRECT EXPENSES   194,066   0   (194,066)   268,193   0   (268,193)     GROSS BUILDING OPERATING INCOME   (148,813)   0   (38,340)     OTAL INDIRECT EXPENSES   194,066   0   (194,066)   268,193   0   (268,193)     GROSS BUILDING OPERATING INCOME   (148,813)   0   53,360   0   (33,360)     TOTAL INDIRECT EXPENSES   194,066   0   (194,066)   268,193   0   (268,193)     GROSS BUILDING OPERATING INCOME   (148,813)   0   53,360   0   (33,360)     OTAL INDIRECT EXPENSES   194,066   0   (194,066)   268,193   0   (268,193)     GROSS BUILDING OPERATING INCOME   (158,813)   0   53,360   0   (33,360)     TOTAL INDIRECT EXPENSES   194,066   0   (194,066)   268,193   0   (368,064)     OTHER INCOME   (148,613)   0   (148,613)   (198,646)   0   (198,646)   0   (198,646)     OTHER INCOME   (158,613)   0   (158,614)   (158,614)   (158,614)   (158,614)   (158,614)   (158,614)   (158,614)   (158,61								
PACILITY FEE REVENUE								
SUITE TICKET REVENUE	DIRECT EVENT INCOME	27,167	Ü	27,167	35,438	3 0	35,438	
CONVITICKET PROC REVENUE   0   0   0   0   0   0   0   0   0		Control of the Contro		2000 - 1000 C				
ANAICLLARY INCOME								
NORILLARY INCOME	CONV/TICKET PROC REVENUE	0	0	0	(	0	0	
CONCESSIONS         11,690         0         11,690         2,1608         0         21,608         0         21,608         0         21,608         0         21,608         0         21,608         0         4,104         0         4,104         O         2,141         O	TOTAL SÜRCHARGE/REBATE/PRESHOW	2,419	0	2,419	4,968	0	4,968	
SUITES	ANCILLARY INCOME							
CATERING   CATERING								
TOTAL ANCILLARY INCOME  16,567  0 16,567  0 16,567  0 29,141  0 29,141  EVENT OPERATING INCOME  46,153  0 46,153  69,547  0 69,547  INDIRECT EXPENSES:  General & Administration  29,532  0 (29,532)  33,755  0 (33,755)  Finance  1,565  0 (1,565)  3,848  0 (3,848)  Event Production  5,141  0 (5,141)  8,944  0 (8,944)  Marketing  305  0 (305)  305  0 (305)  Operations  54,313  0 (54,313)  93,057  0 (83,057)  Curling  25,964  0 (25,964)  0 (25,964)  0 (36,944)  Marketing  0 25,964  0 (25,964)  0 (36,944)  Transition Costs  (4,249)  0 4,249  969  0 (969)  Overhead  82,395  0 (82,395)  B8,731  0 (88,731)  TOTAL INDIRECT EXPENSES  194,966  0 (194,966)  268,193  0 (268,193)  GROSS BUILDING OPERATING INCOME  (148,813)  0 (148,813)  0 (148,813)  0 (198,646)  0 (198,646)  OTHER INCOME  Non Event Concession  881  0 881  1,145  0 1,145  Advertising/Sponsorship/Naming Rights  40,279  0 40,279  40,279  40,279  0 40,279  Misc Curling  53  0 53  Curling Leaque Revenue  13,380  0 13,380  0 13,380  0 13,380  0 13,380  0 13,380  0 13,380  0 19,967  Private Ice Rink  19,967  0 19,967  Private Ice Rink  287  0 287  554  0 19,967  OTHER INCOME  Advertisingly-Admissions  100  0 100  0 0 0 0 0 0 0 0 0 0 0 0 0							100 · 100 ·	
No.   No.								
NDIRECT EXPENSES:   General & Administration   29,532   0 (29,532)   33,755   0 (33,755)	TOTAL ANGILLARY INCOME	10,507	Ü	10,307	29,141	U	29,141	
General & Administration         29,532         0         (29,532)         33,755         0         (33,755)           Finance         1,565         0         (1,565)         3,848         0         (3,848)           Event Production         5,141         0         (5,141)         8,944         0         (8,944)           Marketing         305         0         (305)         305         0         (305)           Operations         54,313         0         (54,313)         93,057         0         (93,057)           Curling         25,964         0         (25,964)         38,584         0         (38,584)           Transition Costs         (4,248)         0         4,249         969         0         (969)           Overhead         82,395         0         (82,395)         88,731         0         (88,731)           TOTAL INDIRECT EXPENSES         194,866         0         (194,966)         288,193         0         (268,193)           GROSS BUILDING OPERATING INCOME         (148,813)         0         (881         1,145         0         (198,646)           Non Event Concession         881         0         881         1,145         0         1,145<	EVENT OPERATING INCOME	46,153	0	46,153	69,547	0	69,547	
Finance	INDIRECT EXPENSES:							
Event Production	General & Administration	29,532	0	(29,532)	33,755	0	(33,755)	
Marketing         305         0         (305)         305         0         (305)           Operations         54,313         0         (54,313)         93,057         0         (93,057)           Curling         25,964         0         (25,964)         38,584         0         (38,584)           Transition Costs         (4,249)         0         4,249         969         0         (969)           Overhead         82,395         0         (82,395)         88,731         0         (88,731)           TOTAL INDIRECT EXPENSES         194,966         0         (194,966)         268,193         0         (268,193)           GROSS BUILDING OPERATING INCOME         (148,813)         0         (148,813)         (198,646)         0         (198,646)           OTHER INCOME         (148,813)         0         (148,813)         (198,646)         0         (198,646)           OTHER INCOME         881         0         881         1,145         0         (198,646)           OTHER INCOME         881         0         881         1,145         0         1,145           Advertising/Sponsorship/Naming Rights         40,279         0         40,279         40,279         0	Finance	1,565	0	(1,565)	3,848	0	(3,848)	
Operations         54,313         0         (54,313)         93,057         0         (93,057)           Curling         25,964         0         (25,964)         38,584         0         (38,584)           Transition Costs         (4,249)         0         4,249         969         0         (969)           Overhead         82,395         0         (82,395)         88,731         0         (88,731)           TOTAL INDIRECT EXPENSES         194,966         0         (194,966)         268,193         0         (280,193)           GROSS BUILDING OPERATING INCOME         (148,813)         0         (198,646)         0         (198,646)         0         (198,646)           OTHER INCOME         881         0         881         1,145         0         1,145           OTHER INCOME         881         0         881         1,145         0         1,145           Non Event Concession         881         0         881         1,145         0         1,145           Advertising/Sponsorship/Naming Rights         40,279         0         40,279         0         40,279         0         40,279         0         222         222         0         222         10	Event Production	5,141	0	(5,141)	8,944	0	(8,944)	
Curling         25,964         0         (25,964)         38,584         0         (38,584)           Transition Costs         (4,249)         0         4,249         969         0         (969)           Overhead         82,395         0         (82,395)         88,731         0         (88,731)           TOTAL INDIRECT EXPENSES         194,966         0         (194,966)         268,193         0         (268,193)           GROSS BUILDING OPERATING INCOME         (148,813)         0         (148,813)         (198,646)         0         (198,646)           OTHER INCOME         0         881         1,145         0         1,145           Non Event Concession         881         0         881         1,145         0         1,145           Advertising/Sponsorship/Naming Rights         40,279         0         40,279         40,279         0         40,279         0         40,279         0         40,279         0         40,279         0         222         222         0         222         222         0         222         222         0         222         222         0         222         222         0         222         222         0         23,380	Marketing	305	0	(305)	305	0	(305)	
Transition Costs         (4,249)         0         4,249         969         0         (969)           Overhead         82,395         0         (82,395)         88,731         0         (88,731)           TOTAL INDIRECT EXPENSES         194,966         0         (194,966)         268,193         0         (268,193)           GROSS BUILDING OPERATING INCOME         (148,813)         0         (148,813)         (198,646)         0         (198,646)           OTHER INCOME         881         0         881         1,145         0         1,145           Non Event Concession         881         0         881         1,145         0         1,145           Advertising/Sponsorship/Naming Rights         40,279         0         40,279         40,279         0         40,279           Misc Curling Rentals         222         0         222         222         0         222           Locker Rentals - Curling         53         0         53         53         0         53           Curling Leaque Revenue         13,380         0         13,380         13,380         0         13,380         0         13,380         0         13,987         0         19,957         0	Operations	54,313	0	(54,313)	93,057	0	(93,057)	
Overhead         82,395         0         (82,395)         88,731         0         (88,731)           TOTAL INDIRECT EXPENSES         194,966         0         (194,966)         268,193         0         (268,193)           GROSS BUILDING OPERATING INCOME         (148,813)         0         (148,813)         (198,646)         0         (198,646)           OTHER INCOME           Non Event Concession         881         0         881         1,145         0         1,145           Advertising/Sponsorship/Naming Rights         40,279         0         40,279         40,279         0         40,279           Misc Curling Rentals         222         0         222         222         0         222           Locker Rentals - Curling         53         0         53         53         0         53           Curling Leaque Revenue         13,380         0         13,380         13,380         0         13,380           Rink Program Revenue         15,818         0         15,818         19,957         0         19,957           Private Ice Rental         33,407         0         33,407         34,257         0         34,257           Public Skating - Admissions	Curling	25,964	0	(25,964)	38,584	0	(38,584)	
Overhead TOTAL INDIRECT EXPENSES         82,395         0         (82,395)         88,731         0         (88,731)           GROSS BUILDING OPERATING INCOME         (194,966)         0         (194,966)         268,193         0         (268,193)           GROSS BUILDING OPERATING INCOME           VIDENTIAL OF THE INCOME           Non Event Concession         881         0         881         1,145         0         1,145           Advertising/Sponsorship/Naming Rights         40,279         0         40,279         40,279         0         40,279         0         40,279         0         40,279         0         40,279         0         40,279         0         40,279         0         40,279         0         222         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         222         0         287         0         33,380 <td>Transition Costs</td> <td>(4,249)</td> <td>0</td> <td>18 J. S. S.</td> <td></td> <td></td> <td>A 3</td>	Transition Costs	(4,249)	0	18 J. S. S.			A 3	
GROSS BUILDING OPERATING INCOME (148,813) 0 (148,813) (198,646) 0 (198,646)  OTHER INCOME  Non Event Concession 881 0 881 1,145 0 1,145 Advertising/Sponsorship/Naming Rights 40,279 0 40,279 40,279 0 40,279 Misc Curling Rentals 222 0 222 222 0 222 Locker Rentals - Curling 53 0 53 53 0 53 Curling Leaque Revenue 13,380 0 13,380 13,380 0 13,380 Rink Program Revenue 15,818 0 15,818 19,957 0 19,957 Private Ice Rental 33,407 0 33,407 34,257 0 34,257 Public Skating - Admissions 100 0 100 0 0 0 0 Birthday - Ice Rink 287 0 287 554 0 554 Other revenue 383 0 383 383 0 383 TOTAL OTHER INCOME (LOSS) (44,004) 0 (44,004) (88,415) 0 (88,415)  Management Fee 16,940 16,940 16,940 16,940	Overhead		0	(82,395)	88,731	0		
OTHER INCOME           Non Event Concession         881         0         881         1,145         0         1,145           Advertising/Sponsorship/Naming Rights         40,279         0         222         222         0         222         222         0         222         222         0         222         222         0         52         53         0         53         0         53         0         53         0         13,380         0         13,380         0         13,380	TOTAL INDIRECT EXPENSES	194,966	0	(194,966)	268,193	0	(268,193)	
Non Event Concession         881         0         881         1,145         0         1,145           Advertising/Sponsorship/Naming Rights         40,279         0         40,279         40,279         0         40,279           Misc Curling Rentals         222         0         222         222         0         222           Locker Rentals - Curling         53         0         53         53         0         53           Curling Leaque Revenue         13,380         0         13,380         13,380         0         13,380           Rink Program Revenue         15,818         0         15,818         19,957         0         19,957           Private Ice Rental         33,407         0         33,407         34,257         0         34,257           Public Skating - Admissions         100         0         100         0         0         0           Birthday - Ice Rink         287         0         287         554         0         554           Other revenue         383         0         383         383         0         383           TOTAL OTHER INCOME         104,810         0         104,810         110,231         0         110,231 <td>GROSS BUILDING OPERATING INCOME</td> <td>(148,813)</td> <td>0</td> <td>(148,813)</td> <td>(198,646</td> <td>0</td> <td>(198,646)</td>	GROSS BUILDING OPERATING INCOME	(148,813)	0	(148,813)	(198,646	0	(198,646)	
Advertising/Sponsorship/Naming Rights         40,279         0         40,279         40,279         0         40,279           Misc Curling Rentals         222         0         222         222         0         222           Locker Rentals - Curling         53         0         53         53         0         53           Curling Leaque Revenue         13,380         0         13,380         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         19,957         0         19,957         0         19,957         0         19,957         0         19,957         0         34,257         0         34,257         0         34,257         0         0         0         0         0         0         0         0         0         0         0 <td< td=""><td>OTHER INCOME</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	OTHER INCOME							
Advertising/Sponsorship/Naming Rights         40,279         0         40,279         40,279         0         40,279           Misc Curling Rentals         222         0         222         222         0         222           Locker Rentals - Curling         53         0         53         53         0         53           Curling Leaque Revenue         13,380         0         13,380         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         13,380         0         19,957         0         19,957         0         19,957         0         19,957         0         19,957         0         34,257         0         34,257         0         34,257         0         0         0         0         0         0         0         0         0         0         0 <td< td=""><td>Non Event Concession</td><td>881</td><td>0</td><td>881</td><td>1.145</td><td>0</td><td>1.145</td></td<>	Non Event Concession	881	0	881	1.145	0	1.145	
Locker Rentals - Curling         53         0         53         53         0         53           Curling Leaque Revenue         13,380         0         13,380         13,380         0         13,380           Rink Program Revenue         15,818         0         15,818         19,957         0         19,957           Private Ice Rental         33,407         0         33,407         34,257         0         34,257           Public Skating - Admissions         100         0         100         0         0         0           Birthday - Ice Rink         287         0         287         554         0         554           Other revenue         383         0         383         383         0         383           TOTAL OTHER INCOME         104,810         0         104,810         110,231         0         110,231           ADJUSTED OPERATING INCOME (LOSS)         (44,004)         0         (44,004)         (88,415)         0         (88,415)							Control of the contro	
Curling Leaque Revenue         13,380         0         13,380         13,380         0         13,380           Rink Program Revenue         15,818         0         15,818         19,957         0         19,957           Private Ice Rental         33,407         0         33,407         34,257         0         34,257           Public Skating - Admissions         100         0         100         0         0         0         0           Birthday - Ice Rink         287         0         287         554         0         554           Other revenue         383         0         383         383         0         383           TOTAL OTHER INCOME         104,810         0         104,810         110,231         0         110,231           ADJUSTED OPERATING INCOME (LOSS)         (44,004)         0         (44,004)         (88,415)         0         (88,415)           Management Fee         16,940         16,940         16,940         16,940         16,940         16,940								
Rink Program Revenue         15,818         0         15,818         19,957         0         19,957           Private Ice Rental         33,407         0         33,407         34,257         0         34,257           Public Skating - Admissions         100         0         100         0         0         0           Birthday - Ice Rink         287         0         287         554         0         554           Other revenue         383         0         383         383         0         383           TOTAL OTHER INCOME         104,810         0         104,810         110,231         0         110,231           ADJUSTED OPERATING INCOME (LOSS)         (44,004)         0         (44,004)         (88,415)         0         (88,415)           Management Fee         16,940         16,940         16,940         16,940         16,940         16,940								
Private loe Rental         33,407         0         33,407         34,257         0         34,257           Public Skating - Admissions         100         0         100         554         0         554         0         554         0         383         0         383         0         383         0         383         0         383         10         383         0         104,810         110,231         0							the state of the s	
Public Skating - Admissions         100         0         100         0         0         0         0           Birthday - Ice Rink         287         0         287         554         0         554           Other revenue         383         0         383         383         0         383           TOTAL OTHER INCOME         104,810         0         104,810         110,231         0         110,231           ADJUSTED OPERATING INCOME (LOSS)         (44,004)         0         (44,004)         (88,415)         0         (88,415)           Management Fee         16,940         16,940         16,940         16,940         16,940								
Birthday - Ice Rink         287         0         287         554         0         554           Other revenue         383         0         383         383         0         383           TOTAL OTHER INCOME         104,810         0         104,810         110,231         0         110,231           ADJUSTED OPERATING INCOME (LOSS)         (44,004)         0         (44,004)         (88,415)         0         (88,415)           Management Fee         16,940         16,940         16,940         16,940         16,940								
Other revenue         383         0         383         383         0         383           TOTAL OTHER INCOME         104,810         0         104,810         110,231         0         110,231           ADJUSTED OPERATING INCOME (LOSS)         (44,004)         0         (44,004)         (88,415)         0         (88,415)           Management Fee         16,940         16,940         16,940         16,940         16,940								
ADJUSTED OPERATING INCOME (LOSS) (44,004) 0 (44,004) (88,415) 0 (88,415)  Management Fee 16,940 16,940 16,940 16,940		383	0	383	383	0	383	
Management Fee 16,940 16,940 16,940 16,940	TOTAL OTHER INCOME	104,810	0	104,810	110,231	0	110,231	
	ADJUSTED OPERATING INCOME (LOSS)	(44,004)	0	(44,004)	(88,415	) 0	(88,415)	
NET OPERATING INCOME (LOSS) (60,944) (60,944) (105,355) (105,355)	Management Fee	16,940		16,940	16,940		16,940	
	NET OPERATING INCOME (LOSS)	(60,944)		(60,944)	(105,355	)	(105,355)	